

# Package ‘mfpp’

October 13, 2022

**Type** Package

**Title** 'Matrix-Based Flexible Project Planning'

**Version** 0.0.4

**Maintainer** Zsolt T. Kosztyan <kzst@gtk.uni-pannon.hu>

**Description** Matrix-Based Flexible Project Planning. This package models, plans, and schedules flexible, such as agile, extreme, and hybrid project plans. The package contains project planning, scheduling, and risk assessment functions. Kosztyan (2022) <[doi:10.1016/j.softx.2022.100973](https://doi.org/10.1016/j.softx.2022.100973)>.

**License** GPL (>= 2)

**Encoding** UTF-8

**LazyData** TRUE

**URL** <https://github.com/kzst/mfpp>

**Depends** R (>= 3.10)

**Imports** pracma, nsga2R, igraph, genalg, ggplot2, reshape2, Rfast

**RoxygenNote** 7.2.0

**Suggests** rmarkdown, knitr, Matrix

**NeedsCompilation** no

**Author** Zsolt T. Kosztyan [aut, cre],  
Aamir Sagir [aut]

**Repository** CRAN

**Date/Publication** 2022-08-22 10:20:02 UTC

## R topics documented:

Batselier . . . . .	2
Boctor . . . . .	3
generatepdm . . . . .	4
get.structures . . . . .	5
is.flexible . . . . .	7
maxscore_PEM . . . . .	8

mfpp . . . . .	10
minscore_PEM . . . . .	10
paretores . . . . .	11
percent . . . . .	13
phase1 . . . . .	15
phase2 . . . . .	17
phase3 . . . . .	18
plot.mfpp . . . . .	20
summary.mfpp . . . . .	22
tpc . . . . .	24
tpq . . . . .	25
tpr . . . . .	27
tpt . . . . .	28
truncpdm . . . . .	29

<b>Index</b>	<b>31</b>
--------------	-----------

---

Batselier                      *Real-life project database by Batselier and Vanhoucke (2015)*

---

## Description

Real-life project database of single-mode individual projects by Batselier and Vanhoucke (2015)

## Usage

```
data("Batselier")
```

## Format

A list (Collection\_PDM) of PDM\_list and PDM\_constraint types of lists, where

PDM\_list contains PDM\_matrix (PDM) and the number of completion modes ( $w$ ), and number of resources ( $R_s$ )

PDM\_const a list of (renewable resource) constraints

## References

Batselier, J. & Vanhoucke, M. (2015). Construction and evaluation framework for a real-life project database. *International Journal of Project Management*, 33(3), 697–710, <https://doi.org/10.1016/j.ijproman>.

## Examples

```
data(Batselier)

# Summary of data collection
summary(Batselier)

# Summary of the first project structure
```

```
summary(Batselier[[1]]$PDM_list)

# Summary of the first project constraints
summary(Batselier[[1]]$PDM_const)
```

---

Boctor

*Simulated project database by Boctor (1993)*

---

### **Description**

Simulated project database of multimode, individual projects by Boctor (1993)

### **Usage**

```
data("Boctor")
```

### **Format**

A list (Collection\_PDM) of PDM\_list and PDM\_constraint types of lists, where

PDM\_list contains PDM\_matrix (PDM) and the number of completion modes (w), and number of resources (Rs)

PDM\_const a list of (renewable resource) constraints

### **References**

Boctor, F. F. (1993). Heuristics for scheduling projects with resource restrictions and several resource-duration modes. *The international journal of production research*, 31(11), 2547–2558, <https://doi.org/10.1080/00207549308956882>.

### **Examples**

```
data(Boctor)

# Summary of data collection
summary(Boctor)

# Summary of the first project structure
summary(Boctor[[1]]$PDM_list)

# Summary of the first project constraints
summary(Boctor[[1]]$PDM_const)
```

---

generatepdm	<i>Function to generate a PDM matrix for flexible project planning problems.</i>
-------------	--

---

### Description

Function to generate a PDM matrix for flexible project planning problems.

### Usage

```
generatepdm(N, ff, cf, mTD, mCD, mRD, w, nR, nW, scale=1.4, QD=FALSE, lst=FALSE)
```

### Arguments

N	Number of tasks (a numeric value)
ff	flexibility factor between [0,1] (a numeric value).
cf	connectivity factor (a numeric integer).
mTD	max value of TD (a numeric positive integer).
mCD	max value of CD (a numeric positive integer).
mRD	max value of RD (a numeric positive integer).
w	number of modes (a numeric integer).
nR	number of resources (a numeric integer).
nW	number of possible extra tasks (a positive numeric integer).
scale	scale parameter, the default value is 1.4 (a numeric value).
QD	logic parameter, the default value is FALSE, which means, the quality domain is neglected.
lst	(logic parameter, the default value is FALSE, which means, the output is a PDM matrix, while TRUE means the output is a PDM list including number of modes (w) and the number of resources (Rs).

### Value

PDM	[PEM,TD, CD, QD,RD] is a Project Domain Matrix (a numeric matrix), where;
PEM	An N by N upper triangular matrix of logic domain (a numeric matrix).
TD	N by w matrix of task durations (a numeric matrix).
CD	N by w matrix of cost demands (a numeric matrix).
QD	N by w matrix of quality parameters (a numeric matrix).
RD	N by w*nR matrix of resource demands (a numeric matrix).
w	Number of completion modes (scalar, if the output is PDM list (lst=TRUE)).
Rs	Number of resources (scalar, if the output is PDM list (lst=TRUE)).

**Author(s)**

Zsolt T. Kosztyan\*, Aamir Saghir  
e-mail: kzst@gtk.uni-pannon.hu

**References**

Kosztján, Z. T. (2022). MFPP: Matrix-based flexible project planning. *SoftwareX*, 17, 100973.

**See Also**

[tpc](#), [tpq](#), [tpt](#), [tpr](#), [maxscore\\_PEM](#), [generatepdm](#).

**Examples**

```
# Generation of PDM matrix for flexible project planning MFPP package.

# Define number of modes, flexibility factor and connectivity factor of a project scenerio.
N=4;ff=0.05;cf=0

# Define maximum value of time domain, Cost domain and Resourcces domain of a project scenerio.
mTD=3;mCD=4;mRD=3

# Define number of modes, number of resources,
# number of possible extra tasks, scale and quality domain of a project scenerio.

w=2;nR=2;nW=2
scale=1.4 #(default value)

# Generation of PDM matrix for TCTP a project scenario using MFPP package.
generatepdm(N,ff,cf,mTD,mCD,mRD,w,nR,nW,scale=1.4)

# Generation of PDM list for TCTP a project scenario using MFPP package.
generatepdm(N,ff,cf,mTD,mCD,mRD,w,nR,nW,scale=1.4,QD=FALSE,lst=TRUE)

# Generation of PDM matrix for TQCTP a project scenario using MFPP package.
generatepdm(N,ff,cf,mTD,mCD,mRD,w,nR,nW,scale=1.4,QD=TRUE)

# Generation of PDM list for TQCTP a project scenario using MFPP package.
generatepdm(N,ff,cf,mTD,mCD,mRD,w,nR,nW,scale=1.4,QD=TRUE,lst=TRUE)
```

---

get.structures

*Function to calculate minimal/maximal/most likely project structures.*

---

**Description**

Specify minimal, maximal, maximin, minimax, and most likely/most desired project structures.

**Usage**

```
get.structures(x,type=c("min","max","minimax","maximin","most"))
```

**Arguments**

x	N by M PDM matrix or a PDM list.
type	type of specified project structure. "min" is a minimal structure, where the time, cost demands, and as well as the quality parameters are minimal; "max" where the time, cost demands, and as well as the quality parameters are maximal; "minimax", where the cost and resource demands are minimal; "maximix", where the cost and resource demands are maximal; "most", where the total project score is maximal.

**Value**

PDMs                    set of PDM\_matrix or a set of PDM\_list (depending on the input type)

**Author(s)**

Zsolt T. Kosztyan\*, Aamir Saghir  
e-mail: kzst@gtk.uni-pannon.hu

**References**

Kosztyán, Z. T. (2022). MFPP: Matrix-based flexible project planning. *SoftwareX*, 17, 100973.

**See Also**

[generatepdm](#).

**Examples**

```
# Generation of PDM matrix for flexible project planning MFPP package.

# Define number of modes, flexibility factor and connectivity factor of a project scenerio.
N=4;ff=0.05;cf=0

# Define maximum value of time domain, Cost domain and Resourcces domain of a project scenerio.
mTD=3;mCD=4;mRD=3

# Define number of modes, number of resources,
# number of possible extra tasks, scale and quality domain of a project scenerio.

w=2;nR=2;nW=2
scale=1.4 #(default value)

# Generation of PDM matrix for TCTP a project scenario using MFPP package.
PDM<-generatepdm(N,ff,cf,mTD,mCD,mRD,w,nR,nW,scale=1.4)
```

```
# Get main structures.

PDMs<-get.structures(PDM)
PDMs

# Generation of PDM list for TCTP a project scenario using MFPP package.
PDM<-generatepdm(N,ff,cf,mTD,mCD,mRD,w,nR,nW,scale=1.4,QD=FALSE,lst=TRUE)

# Get main structures.

PDMs<-get.structures(PDM)
PDMs
```

---

is.flexible                      *Function to check the flexibility of PDM matrix.*

---

## Description

Checking flexibility of PDM matrix or a PDM list.

## Usage

```
is.flexible(x)
```

## Arguments

x                      N by M PDM matrix or a PDM list.

## Value

is.flexible            Boolean output whether the project is flexible or not.

## Author(s)

Zsolt T. Kosztyan\*, Aamir Saghir  
e-mail: kzst@gtk.uni-pannon.hu

## References

Kosztyán, Z. T. (2022). MFPP: Matrix-based flexible project planning. *SoftwareX*, 17, 100973.

## See Also

[generatepdm](#).

**Examples**

```

# Generation of PDM matrix for flexible project planning MFPP package.

# Define number of modes, flexibility factor and connectivity factor of a project scenerio.
N=4;ff=0.05;cf=0

# Define maximum value of time domain, Cost domain and Resourcces domain of a project scenerio.
mTD=3;mCD=4;mRD=3

# Define number of modes, number of resources,
# number of possible extra tasks, scale and quality domain of a project scenerio.

w=2;nR=2;nW=2
scale=1.4 #(default value)

# Generation of PDM matrix for TCTP a project scenario using MFPP package.
PDM<-generatepdm(N,ff,cf,mTD,mCD,mRD,w,nR,nW,scale=1.4)

# Flexibility check.

is.flexible(PDM)

# Flexibility check of rounded values.

is.flexible(round(PDM))

# Generation of PDM list for TCTP a project scenario using MFPP package.
PDM<-generatepdm(N,ff,cf,mTD,mCD,mRD,w,nR,nW,scale=1.4,QD=FALSE,lst=TRUE)

# Flexibility check.

is.flexible(PDM)

```

---

maxscore\_PEM

*Function to calculate maximal score value (P<sub>MAX</sub>) of possible project scenarios.*


---

**Description**

Calculate maximal score value (P<sub>MAX</sub>) of possible project scenarios.

**Usage**

```
maxscore_PEM(PEM, P=PEM, Q=1-PEM)
```

**Arguments**

PEM	N by N upper triangular adjacency matrix of logic network (a numeric matrix).
P	N by N score matrix of task/dependency inclusion (a numeric matrix). The default P matrix is P=PEM
Q	N by N score matrix of task/dependency exclusion (a numeric matrix). The default Q matrix is Q=1-PEM

**Value**

score	The maximal score value of the project scenario (a scalar).
-------	---

**Author(s)**

Zsolt T. Kosztyan\*, Aamir Saghir  
e-mail: kzst@gtk.uni-pannon.hu

**References**

Kosztyán, Z. T. (2022). MFPP: Matrix-based flexible project planning. *SoftwareX*, 17, 100973.

**See Also**

[tpc](#), [tpq](#), [tpr](#), [tpt](#).

**Examples**

```
# Calculation of the maximal score value of the project scenario using MFPP package.

# Define a 3 by 3 upper triangular adjacency matrix (PEM) of logic domain of a project.
PEM <- rbind(c(0.8,0.4,0.8),
             c(0.0,0.7,0.7),
             c(0.0,0.0,0.4))

# Define a 3 by 3 score matrix of task/dependency inclusion.
P <- PEM

# Define a 3 by 3 score matrix of task/dependency exclusion.
Q <- 1-P

# Calculation of the maximal score value of the project using MFPP package.
maxscore_PEM(PEM,P, Q)
```

mfpp

*Matrix-Based Flexible Project Planning***Description**

Matrix-Based Flexible Project Planning. This package model, plan and schedule flexible, such as agile, extreme and hybrid project plans. The package contains project planning, scheduling and risk assessment functions.

**Author(s)**

Zsolt T. Kosztyan\*, Aamir Saghir

\*e-mail: kzst@gtk.uni-pannon.hu

**References**

Kosztyán, Z. T. (2022). MFPP: Matrix-based flexible project planning. *SoftwareX*, 17, 100973.

**See Also**

[generatepdm](#), [get.structures](#), [is.flexible](#), [percent](#), [phase1](#), [phase2](#), [phase3](#), [plot.PDM\\_matrix](#), [summary.PDM\\_matrix](#)

minscore\_PEM

*Function to calculate minimal score value of possible project scenarios.*

**Description**

Calculate minimal score value (PMIN) of possible project scenarios.

**Usage**

```
minscore_PEM(PEM, P=PEM, Q=1-PEM)
```

**Arguments**

PEM	An N by N upper triangular adjacency matrix of logic network (a numeric matrix).
P	N by N score matrix of task/dependency inclusion (a numeric matrix). The default P matrix is P=PEM
Q	N by N score matrix of task/dependency exclusion (a numeric matrix). The default Q matrix is Q=1-PEM

**Value**

score	minimal score value of a project (a numeric value).
-------	---

**Author(s)**

Zsolt T. Kosztyan\*, Aamir Saghir  
 e-mail: kzst@gtk.uni-pannon.hu

**References**

Kosztján, Z. T. (2022). MFPP: Matrix-based flexible project planning. *SoftwareX*, 17, 100973.

**See Also**

[tpc](#), [tpq](#), [tpt](#), [tpr,maxscore\\_PEM](#), [generatepdm](#), [phase3](#), [percent](#).

**Examples**

```
# Calculation of minimal score value of a project scenarios using MFPP package.

# Define a 3 by 3 upper traingular logic domain of a project scenario.

PEM= matrix(c(0.8,0.4,0.8,
              0.0,0.7,0.7,
              0.0,0.0,0.4), ncol=3, byrow=TRUE)

# Define a score matrix of task/dependency inclusion.
P=PEM
# Define a score matrix of task/dependency exclusion.
Q=1-P

# Calculation of minimal score value for the above specification
# of a project scenario using MFPP package.

minscore_PEM(PEM,P,Q)
```

---

paretores

*Calculate Pareto-optimal resource allocation*

---

**Description**

Calculate Pareto-optimal resource allocation

**Usage**

paretores(DSM, TD, RD)

**Arguments**

DSM	An N by N upper triangular adjacency matrix of logic network with fixed dependencies (a binary matrix).
TD	N by 1 matrix of task durations (a numeric matrix)
RD	N by r matrix of task resources, where the number of resources is r.

**Value**

RD Pareto-optimal TPR (1 by r numeric vector).  
 SST Scheduled Start Time (N by N numeric matrix)).

**Author(s)**

Zsolt T. Kosztyan\*, Aamir Saghir  
 e-mail: kzst@gtk.uni-pannon.hu

**References**

Kosztyán, Z. T. (2022). MFPP: Matrix-based flexible project planning. *SoftwareX*, 17, 100973.

**See Also**

[tpr, percent.](#)

**Examples**

```
# Calculation of Pareto-optimal resource allocation using MFPP package.

# Define a 3 by 3 upper traingular logic domain of a project structure.

# Specification of Logic Domain
DSM<-matrix(c(1,1,0,1,0,0,
              0,1,0,0,0,0,
              0,0,1,1,0,0,
              0,0,0,1,0,0,
              0,0,0,0,0,0,
              0,0,0,0,0,0),nrow=6, byrow=TRUE)

# Specification of Time Domain
TD<-matrix(c(2,
             3,
             1,
             4,
             0,
             0),nrow=6, byrow=TRUE)

# Specification of Resource Domain
RD<-matrix(c(4,2,
            3,2,
            5,1,
            6,4,
            0,0,
            0,0),nrow=6, byrow=TRUE)

RES<-paretores(DSM,TD,RD)
RES
```

```
# Verify results
tpr(RES$$SST,DSM,TD,RD)
```

---

percent	<i>Function to calculate desired project completion characteristic of a project structure.</i>
---------	--

---

### Description

Function to calculate project completion desired characteristic type either cost, or quality and/or resources with or without quality parameters, or score ratio or time duration of a project scenario for the given ratio and completion modes.

### Usage

```
percent(PDM,type=c("c","q","qd","r","s","t"),w=2,Rs=2,ratio=1)
```

### Arguments

PDM	is a Project Domain Matrix (a numeric matrix), where PDM=[LD,TD, CD, QD,RD]. LD is an N by N upper triangular matrix of logic domain (a numeric matrix); TD is an N by w matrix of task durations (a numeric matrix); CD is an N by w matrix of cost demands (a numeric matrix); QD is an optional N by w matrix of quality parameters (a numeric optional matrix); RD is an N by w*nR matrix of resource demands (a numeric optional matrix).
type	Type to calculate the project completion characteristic either cost or quality with or without defined quality parameters, or resources with or without quality parameters, or minimum completion score or minimum task duration of a project scenario (a logical value).
w	Number of completion modes (a numeric integer).
Rs	Number of resources (a numeric integer).
ratio	ratio of desired characteristic of a project between interval [0,1] (a numeric value).

### Value

w	Number of completion modes (a numeric integer).
Rs	Number of resources (a numeric integer).
ratio	ratio of desired characteristic of a project between interval [0,1] (a numeric value).
Cc	Project completion cost (a numeric value).
Cq	Project completion quality when quality parameters are not considered (a numeric value).

Cq	Project completion quality when quality parameters are considered (a numeric value).
CR	Minimum resources for the completion when quality parameters are not considered (a numeric value).
CR	Minimum resources for the completion when quality parameters are considered (a numeric value).
Cs	Minimum completion score ratio of a project (a numeric value).
Ct	Minimum task duration to project a project (a numeric value).

**Author(s)**

Zsolt T. Kosztyan\*, Aamir Saghir  
 e-mail: kzst@gtk.uni-pannon.hu

**References**

Kosztyán, Z. T. (2022). MFPP: Matrix-based flexible project planning. *SoftwareX*, 17, 100973.

**See Also**

[tpc](#), [tpq](#), [tpt](#), [tpr,maxscore\\_PEM](#), [generatepdm](#).

**Examples**

```
## Examples for verification
w<-2 # Number of completion modes
Rs<-2 # Number of resources
ratio<-1.0 # Percentage 0-1

# Specification of Logic Domain
LD<-matrix(c(1,1,0,1,0,0,
             0,0.8415,0,0,0,0,
             0,0,1,1,0,0,
             0,0,0,0.6478,0,0,
             0,0,0,0,0,0,
             0,0,0,0,0,0),nrow=6, byrow=TRUE)

# Specification of Time Domain
TD<-matrix(c(1.9755,2.3408,
             2.6564,2.7002,
             0.9018,1.1077,
             1.0237,1.2117,
             0,0,
             0,0),nrow=6, byrow=TRUE)

# Specification of Cost Domain
CD<-matrix(c(2.0768,2.3008,
             0.4819,0.5279,
             3.4315,3.7682,
             3.5902,3.8245,
             0,0,
```

```

0,0),nrow=6, byrow=TRUE)

# Specification of Cost Domain
QD<-matrix(c(0.8723,0.9102,
            0.9017,0.8215,
            0.7250,0.9911,
            1.0000,0.8245,
            0,0,
            0,0),nrow=6, byrow=TRUE)

# Specification of Resource Domain
RD<-matrix(c(2.2130,2.4636,1.7948,2.0603,
            1.9709,2.1952,0.8216,0.8890,
            1.6255,1.9432,1.8715,2.2341,
            1.1377,1.3528,1.6768,1.8769,
            0,0,0,0,
            0,0,0,0),nrow=6, byrow=TRUE)

# PDM without QD
PDM<-cbind(LD,TD,CD,RD)

# Percentiles without QD
CONST<-percent(PDM,type=c("c","r","s","t"),w,Rs,ratio)
CONST

# PDM with QD
PDM<-cbind(LD,TD,CD,QD,RD)

# Percentiles with QD
CONST<-percent(PDM,type=c("c","q","r","s","t"),w,Rs,ratio)
CONST

```

---

phase1

---

*Function to simulate estimation uncertainty.*


---

## Description

Simulating the effects of the estimation uncertainty.

## Usage

```
phase1(x,a=-0.1,b=0.30,pdftype="uniform")
```

## Arguments

x is either a Project Domain Matrix (a numeric matrix), where PDM=[LD,TD,CD, QD,RD]. LD is an N by N upper triangular matrix of logic domain (a numeric matrix); TD is an N by w matrix of task durations (a numeric matrix);

	CD is an N by w matrix of cost demands (a numeric matrix); QD is an optional N by w matrix of quality parameters (a numeric optional matrix); RD is an N by w*nR matrix of resource demands (a numeric optional matrix), or PDM list, which contain a PDM matrix, and the number of completion modes (w) and the number of resources.
a	optimistic duration, the negative percent deviation from the actual duration (a negative value). The default value is a=-0.1, which means if the actual duration is 1, the minimal possible duration is 0.9.
b	pessimistic duration, the positive percent deviation from the actual duration (a positive value). The default value is b=0.3, which means if the actual duration is 1, the maximal possible duration is 1.3.
pdftype	the pdftype is either 'uniform' or 'beta' (the default value is 'uniform'), which means the generated distribution either follows uniform or a beta distribution between interval [a,b]

### Details

The changed demands are generated by the interval between  $[o+a,o+b]$ , where o is the original value. The random generator can follow uniform (=default), or beta distribution.

### Value

PDMout            PDM matrix with same structure as the input PDM matrix (a matrix).

### Author(s)

Zsolt T. Kosztyan\*, Aamir Saghir  
e-mail: kzst@gtk.uni-pannon.hu

### References

Kosztyán, Z. T. (2022). MFPP: Matrix-based flexible project planning. *SoftwareX*, 17, 100973.

### See Also

[tpc](#), [tpq](#), [tpt](#), [tpr,maxscore\\_PEM,phase2,phase3](#), [generatepdm](#).

### Examples

```
# Simulation of project domain matrix based on customer claims
# of a project scenario using MFPP package.

# Generate a project domain matrix based on
# logic domain, task duration, cost demans,
# quality parameters (optional), resource demand (optional) of a project.

PDM=generatepdm(30,0.05,0,20,30,20,2,2,2,QD=TRUE,lst=TRUE)
PDM
```

```

# Define negative percentage deviation from actual duration.
a=-0.20

# Define negative percentage deviation from actual duration.
b=0.40

# Simulate the effects of estimation uncertainty of a project scenario using MFPP package
# with default values.
Res<-phase1(PDM)
summary(Res)

# Simulate the estimation uncertainty of customer claims of a project scenario using MFPP package
# with specified values.
Res<-phase1(PDM$PDM,a,b,"beta")
summary(Res,w=2,Rs=2)

```

---

phase2

---

*Function to simulate shock effects.*


---

### Description

Phase 2 simulates the shock effects. Where  $p$  percent of task demands can be increased up to  $s$  times.

### Usage

```
phase2 (x,p=0.10, s=5.0)
```

### Arguments

$x$	is either a Project Domain Matrix (a numeric matrix), where $PDM=[LD,TD,CD,QD,RD]$ . LD is an $N$ by $N$ upper triangular matrix of logic domain (a numeric matrix); TD is an $N$ by $w$ matrix of task durations (a numeric matrix); CD is an $N$ by $w$ matrix of cost demands (a numeric matrix); QD is an optional $N$ by $w$ matrix of quality parameters (a numeric optional matrix); RD is an $N$ by $w*nR$ matrix of resource demands (a numeric optional matrix), or PDM list, which contain a PDM matrix, and the number of completion modes ( $w$ ) and the number of resources.
$p$	Probability factor for task selection (a numeric value between 0 and 1). The default value is $p=1.00$
$s$	Scale factor: the ratio of the modification (a numeric integer). The default value is $s=5.0$

### Value

PDMout	PDM matrix with same structure as the input PDM matrix (a matrix).
--------	--

**Author(s)**

Zsolt T. Kosztyan\*, Aamir Saghir  
 e-mail: kzst@gtk.uni-pannon.hu

**References**

Kosztján, Z. T. (2022). MFPP: Matrix-based flexible project planning. *SoftwareX*, 17, 100973.

**See Also**

[tpc](#), [tpq](#), [tpt](#), [tpr,maxscore\\_PEM,phase1,phase3](#), [generatepdm](#).

**Examples**

```
# Simulation of project domain matrix based on customer claims
# of a project scenario using MFPP package.

# Generate a project domain matrix based on
# logic domain, task duration, cost demans,
# quality parameters (optional), resource demand (optional) of a project.

PDM=generatepdm(30,0.05,0,20,30,20,2,2,2,QD=TRUE,lst=TRUE)
PDM

# Define probability factor for task selection of a project.
p=0.10

# Choose a scale factor for the ration of modification.
s=5.0

# Simulate the shock effect of a project scenario using MFPP package
# with default values.
Res<-phase2(PDM)
summary(Res)

# Simulate the effect of a project scenario using MFPP package
# with specified values.
Res<-phase2(PDM$PDM,p,s)
summary(Res,w=2,Rs=2)
```

---

phase3

*Function to simulate the effects of the change of customer claims.*

---

**Description**

Phase 3 selects P percent of nodes (i.e. tasks) or arcs (i.e. dependencies), where the score value can be changed up to the maximal change effects.

**Usage**

```
phase3 (x,p=0.10, s=0.50)
```

**Arguments**

x	is either a Project Domain Matrix (a numeric matrix), where PDM=[LD,TD,CD, QD,RD]. LD is an N by N upper triangular matrix of logic domain (a numeric matrix); TD is an N by w matrix of task durations (a numeric matrix); CD is an N by w matrix of cost demands (a numeric matrix); QD is an optional N by w matrix of quality parameters (a numeric optional matrix); RD is an N by w*nR matrix of resource demands (a numeric optional matrix), or PDM list, which contain a PDM matrix, and the number of completion modes (w) and the number of resources.
p	Probability of structural change (default value is p=0.10).
s	Increase/decrease ratio of priorities (default value is s=0.50).

**Value**

PDMout	PDM matrix with same structure as the input PDM matrix (a matrix).
--------	--

**Author(s)**

Zsolt T. Kosztyan\*, Aamir Saghir  
e-mail: kztst@gtk.uni-pannon.hu

**References**

Kosztyán, Z. T. (2022). MFPP: Matrix-based flexible project planning. *SoftwareX*, 17, 100973.

**See Also**

[tpc](#), [tpq](#), [tpt](#), [tpr](#), [phase1](#), [phase2](#), [maxscore\\_PEM](#), [generatepdm](#).

**Examples**

```
# Simulation of project domain matrix based on customer claims
# of a project scenario using MFPP package.

# Generate a project domain matrix based on
# logic domain, task duration, cost demans,
# quality parameters (optional), resource demand (optional) of a project.

PDM=generatepdm(30,0.05,0,20,30,20,2,2,2,QD=TRUE,lst=TRUE)
PDM

# Define probability factor for task selection and dependency selecton of a project.
p=0.10

# Choose a scale factor for the ration of modification.
```

```

s=0.10

# Simulate the effects of change of customer claims of a project scenario using MFPP package
# with default values.

Res<-phase3(PDM)
summary(Res)

# Simulate the effects of change of customer claims of a project scenario using MFPP package
# with specified values.
Res<-phase3(PDM$PDM,p,s)
summary(Res,w=2,Rs=2)

```

---

plot.mfpp

*Plot function for Matrix-Based Flexible Project Planning*


---

## Description

Plot function for the Package of Matrix-Based Flexible Project Planning (mfpp)

## Usage

```

## S3 method for class 'PDM_matrix'
plot(x,w=NULL,Rs=NULL,
type=c("orig","max","min","maximin","minimax","most","const"),
main=NULL,col=NULL,...)
## S3 method for class 'PDM_list'
plot(x,
type=c("orig","max","min","maximin","minimax","most","const"),
main=NULL,col=NULL,...)
## S3 method for class 'Set_PDM_matrix'
plot(x,w=NULL,Rs=NULL,
type=c("orig","max","min","maximin","minimax","most","const"),col=NULL,...)
## S3 method for class 'Set_PDM_list'
plot(x,
type=c("orig","max","min","maximin","minimax","most","const"),col=NULL,...)
## S3 method for class 'TPT'
plot(x,
sched="E",...)

```

## Arguments

x	an object of class 'PDM_matrix' or 'PDM_list'.
w	number of completion modes (positive integer)
Rs	number of resources (positive integer)
type	set of plots, where (orig) means original, (min) minimal, (max) maximal, (maximin) maximin, (minimax) minimax structures are plotted, respectively, and as well as the minimal/maximal constraints (const)

<code>sched</code>	character starts are calculated either "E" to early, or "L" to late, or "S" to scheduled start time
<code>main</code>	title of the plot of fixed structure
<code>col</code>	color of barplot
<code>...</code>	other graphical parameters.

**Value**

No return value, called for side effects

**Author(s)**

Zsolt T. Kosztyan\*, Aamir Saghir

e-mail: [kzst@gtk.uni-pannon.hu](mailto:kzst@gtk.uni-pannon.hu)

**References**

Kosztján, Z. T. (2022). MFPP: Matrix-based flexible project planning. *SoftwareX*, 17, 100973.

**See Also**

[summary](#), [generatepdm](#), [percent](#).

**Examples**

```
# Plot PDM lists.

# Define number of modes, flexibility factor and connectivity factor of a project scenerio.
N=4;ff=0.3;cf=0

# Define maximum value of time domain, Cost domain and Resourcces domain of a project scenerio.
mTD=3;mCD=4;mRD=3

# Define number of modes, number of resources,
# number of possible extra tasks, scale and quality domain of a project scenerio.

w=2;nR=2;nW=2
scale=1.6

# Generation of PDM list for TCTP a project scenario using MFPP package.

PDM<-generatepdm(N,ff,cf,mTD,mCD,mRD,w,nR,nW,scale,lst=TRUE)

plot(PDM)
```

summary.mfpp

*Print PDM constraints, matrices, lists, sets, collections.***Description**

Print PDM constraints, matrices, lists, sets, collections.

**Usage**

```
## S3 method for class 'PDM_const'
summary(object, digits = getOption("digits"), ...)
## S3 method for class 'PDM_matrix'
summary(object, digits = getOption("digits"),w=getOption("w"),Rs=getOption("Rs"), ...)
## S3 method for class 'PDM_list'
summary(object, digits = getOption("digits"), ...)
## S3 method for class 'Set_PDM_matrix'
summary(object, digits = getOption("digits"),w=getOption("w"),Rs=getOption("Rs"), ...)
## S3 method for class 'Set_PDM_list'
summary(object, digits = getOption("digits"), ...)
## S3 method for class 'Collection_PDM'
summary(object, digits = getOption("digits"), ...)
## S3 method for class 'TPT'
summary(object, digits = getOption("digits"), ...)
```

**Arguments**

object	an object of class 'PDM_const', 'PDM_matrix', 'PDM_list', 'Set_PDM_matrix', or 'Set_PDM_list'.
digits	the number of significant digits to use when add.stats = TRUE.
w	number of completion modes (positive integer)
Rs	number of resources (positive integer)
...	additional arguments affecting the print produced.

**Value**

No return value, called for side effects

**Author(s)**

Zsolt T. Kosztyan\*, Aamir Saghir  
e-mail: kzst@gtk.uni-pannon.hu

**References**

Kosztyán, Z. T. (2022). MFPP: Matrix-based flexible project planning. *SoftwareX*, 17, 100973.

**See Also**

[generatepdm,get.structures,percent,plot.](#)

**Examples**

```
# Print PDM constraints, matrices, lists, and sets.

# Define number of modes, flexibility factor and connectivity factor of a project scenario.
N=4;ff=0.05;cf=0

# Define maximum value of time domain, Cost domain and Resources domain of a project scenario.
mTD=3;mCD=4;mRD=3

# Define number of modes, number of resources,
# number of possible extra tasks, scale and quality domain of a project scenario.

w=2;nR=2;nW=2
scale=1.4 #(default value)

# Generation of PDM list for TCTP a project scenario using MFPP package.

PDM<-generatepdm(N,ff,cf,mTD,mCD,mRD,w,nR,nW,scale=1.4,lst=TRUE)

# Generate PDM maximal constraints (ratio=1.0)

CONST<-percent(PDM)

# Calculate main structures

PDMs<-get.structures(PDM)

# print of PDM constraint

summary(CONST)

# print of PDM list

summary(PDM)

# print of main structures of PDM matrices

summary(PDMs)

# print of PDM collection
data(Boctor)
collection<-Boctor
summary(collection)

# schedule table of the first completion mode of the first project structure

# get the first project structure
```

```
PDM<-collection[[1]]$PDM_list$PDM
# get the logic domain
LD<-PDM[1:nrow(PDM),1:nrow(PDM)]
# get the time demands of the first completion mode
TD<-PDM[1:nrow(PDM),nrow(PDM)+1]
# calculate TPT
TPT<-tpt(LD,TD)
# print schedule table
summary(TPT)
```

---

tpc

*Function of Cost demands of a project.*

---

### Description

Calculate cost demands of a project structure.

### Usage

```
tpc(DSM, CD)
```

### Arguments

DSM	N by N Upper triangular binary matrix of logic domain (a numeric matrix).
CD	N by 1 vector of cost demands (a numeric vector).

### Value

TPC	Total Project Cost (a scalar).
-----	--------------------------------

### Author(s)

Zsolt T. Kosztyan\*, Aamir Saghir  
e-mail: kzst@gtk.uni-pannon.hu

### References

Kosztyán, Z. T. (2022). MFPP: Matrix-based flexible project planning. *SoftwareX*, 17, 100973.

**See Also**

[tpc](#), [tpt](#), [tpq](#), [tpr](#), [maxscore\\_PEM](#).

**Examples**

```
# Calculation of TPC for a generated project scenario.
# using MFPP package.

# Generation of 10 by 10 Upper triangular binary matrix (DSM) of logic domain.

library(Matrix)
library(pracma)

DSM<-triu(round(rand(10)*.5+.5)) # Generate DSM

# Generation of 10 by 1 cost vector (cost demands 30)
C<-rand(10,1)*30 # Generate C vector (cost demands)

# Calculation of total project cost using MFPP package.
TPC<-tpc(DSM,C) # Calculate TPC
```

---

 tpq

*Function to calculate Total Project Quality for a project structure.*

---

**Description**

Calculate Total Project Quality of a project structure.

**Usage**

```
tpq (DSM, PEM, q, QD=NULL)
```

**Arguments**

DSM	N by N Upper triangular binary matrix of logic domain (a project structure of a PEM matrix)(a numeric matrix).
PEM	N by N Upper triangular binary matrix of logic domain (a numeric matrix).
q	N by 1 vector of quality parameters (a numeric vector).
QD	N by w Quality Domain to calculate relative TPQ. The default value is QD=NULL

**Value**

TPQ	Total Project Quality (a scalar).
-----	-----------------------------------

**Author(s)**

Zsolt T. Kosztyan, Aamir Saghir\*

e-mail: kzst@gtk.uni-pannon.hu

**References**

Kosztyán, Z. T. (2022). MFPP: Matrix-based flexible project planning. *SoftwareX*, 17, 100973.

**See Also**

[tpc](#), [tpr](#), [tpt](#), [maxscore\\_PEM](#).

**Examples**

```
# Calculation of total project quality of a project using MFPP package.

library(pracma)

# Generation of a 10 by 10 upper triangular binary matrix (PEM) of logic domain of a project.

PEM <- triu(rand(10)*0.5+0.5)

# Generation of a 10 by 10 Upper triangular binary matrix of logic domain
# (a project structure of a PEM matrix).

DSM <- round(PEM)
# Generation of a 10 by 1 vector of quality parameters of a project.
q <- rand(10,1)

# For fixed project plan the TPQ is the geometric mean of quality parameters

tpq(DSM,DSM,q)

# For flexibility project plan the TPQ
# is the weighted geometric mean of
# quality parameters

tpq(DSM,PEM, q)

QD2<-cbind(q,rand(10,1)) # Generate two completion modes

# Calculate relative quality considering the best choice

tpq(DSM,PEM,q,QD2)
```

---

tpr *Function to calculate maximum resource demands of a project.*

---

### Description

Calculate maximum resource demands of a project scenario.

### Usage

```
tpr (SST,DSM,TD, RD,res.graph=FALSE)
```

### Arguments

SST	N by 1 vector of Scheduled Start Time (a numeric vector).
DSM	N by N binary upper triangular matrix of the logic domain (a numeric matrix).
TD	N by 1 vector of task durations (a numeric vector).
RD	N by nR matrix of resource demands (a numeric matrix).
res.graph	Logic value of whether plot or not the resource graph

### Value

rMAX an nR by 1 vector of maximum resource demands (a scalar vector).

### Author(s)

Zsolt T. Kosztyan\*, Aamir Saghir  
e-mail: kzst@gtk.uni-pannon.hu

### References

Kosztyán, Z. T. (2022). MFPP: Matrix-based flexible project planning. *SoftwareX*, 17, 100973.

### See Also

[tpc](#), [tpq](#), [tpt](#), [maxscore\\_PEM](#).

### Examples

```
# Calculation of maximum resource demands of a project scenario using MFPP package.  
  
library(pracma)  
  
# Generate a 10 by 10 upper triangular binary matrix (DSM) of logic domain of a project.  
DSM <- triu(round(rand(10)))
```

```

# Generate a 10 by 1 vector of task durations of a project.
TD <- rand(10,1)*20

# Define a 10 by 1 vector of Scheduled Start Time using tpt function.
SST <- tpt(DSM,TD)[["EST"]]

# Generate a 10 by 3 matrix of resource demands of a project.
RD <- rand(10,3)*5

# Calculation of maximum resource demands of a project using MFPP package.
tpr(SST,DSM,TD, RD)

## Plot resources for SST
tpr(SST,DSM,TD,RD,res.graph = TRUE)

```

---

tpt	<i>Function to evaluate EST, EFT, LST and LFT times of activity of a project.</i>
-----	---

---

### Description

Calculate EST, EFT, LST and LFT times of activity of a project.

### Usage

```
tpt(DSM,TD,SST=NULL)
```

### Arguments

DSM	N by N Upper triangular binary matrix of logic domain (a numeric matrix).
TD	N by 1 vector of time duration (a numeric vector).
SST	N by 1 vector of scheduled start time (a numeric vector).

### Value

TPT	Total Project Time (a scalar).
EST	Early Start Time (a vector).
EFT	Early Finish Time (a vector).
LST	Latest Start Time (a vector).
LFT	Latest Finish Time (a vector).
SST	Scheduled Start Time (a vector).
SFT	Scheduled Finish Time (a vector).

### Author(s)

Zsolt T. Kosztyan\*, Aamir Saghir  
e-mail: kzst@gtk.uni-pannon.hu

**References**

Koszttyán, Z. T. (2022). MFPP: Matrix-based flexible project planning. *SoftwareX*, 17, 100973.

**See Also**

[tpc](#), [tpq](#), [tpr](#), [maxscore\\_PEM](#).

**Examples**

```
# Calculation of EST, EFT, LST and LFT times of activity of a project

# Define a 3 by 3 upper triangular binary matrix (DSM) of logic domain (LD) of a project.

# Specify sequence of three tasks
# Diagonal values indicates the priority of tasks
# 1=the task is mandatory
LD<-rbind(c(1,1,0), c(0,1,1), c(0,0,1))

# Define a 3 by 1 vector of time durations of a project, where the durations are 3,4,5 respectively.
TD<-c(3,4,5)

# Calculate project duration (total project time, TPT)
TPT<-tpt(LD,TD)

summary(TPT)

# Specify initial scheduled start time, where the delay is 1 for the .
SST <- c(1,0,0)

# Including scheduled starts and finishes.

TPT<-tpt(LD,TD,SST)

# Print schedule table
summary(TPT)

# Plot the scheduled Gantt chart
plot(TPT,sched="S")
```

---

truncpdm

*Function to drop excluded tasks.*


---

**Description**

Drop excluded tasks, where the diagonal value is 0.

**Usage**

```
truncpdm(x)
```

**Arguments**

x                    N by M PDM matrix or a PDM list.

**Value**

PDM                N by M PDM matrix or a PDM list

**Author(s)**

Zsolt T. Kosztyan\*, Aamir Saghir  
e-mail: kzst@gtk.uni-pannon.hu

**References**

Kosztján, Z. T. (2022). MFPP: Matrix-based flexible project planning. *SoftwareX*, 17, 100973.

**See Also**

[generatepdm](#).

**Examples**

```
# Generation of PDM matrix for flexible project planning MFPP package.

# Define number of modes, flexibility factor and connectivity factor of a project scenerio.
N=4;ff=0.05;cf=0

# Define maximum value of time domain, Cost domain and Resourcces domain of a project scenerio.
mTD=3;mCD=4;mRD=3

# Define number of modes, number of resources,
# number of possible extra tasks, scale and quality domain of a project scenerio.

w=2;nR=2;nW=2
scale=1.4 #(default value)

# Generation of PDM matrix for TCTP a project scenario using MFPP package.
PDM<-generatepdm(N,ff,cf,mTD,mCD,mRD,w,nR,nW,scale=1.4)

# Drop excluded tasks.

PDM<-truncpdm(PDM)

# Generation of PDM list for TCTP a project scenario using MFPP package.
PDM<-generatepdm(N,ff,cf,mTD,mCD,mRD,w,nR,nW,scale=1.4,QD=FALSE,lst=TRUE)

# Drop excluded tasks.

PDM<-truncpdm(PDM)
```

# Index

- \* **datasets**
    - Batselier, [2](#)
    - Boctor, [3](#)
  - \* **package**
    - mfpp, [10](#)
  - \* **project management**
    - plot.mfpp, [20](#)
    - summary.mfpp, [22](#)
  - \* **project planning**
    - generatepdm, [4](#)
    - get.structures, [5](#)
    - is.flexible, [7](#)
    - maxscore\_PEM, [8](#)
    - minscore\_PEM, [10](#)
    - paretores, [11](#)
    - percent, [13](#)
    - phase1, [15](#)
    - phase2, [17](#)
    - phase3, [18](#)
    - tpc, [24](#)
    - tpq, [25](#)
    - tpr, [27](#)
    - tpt, [28](#)
    - truncpdm, [29](#)
- Batselier, [2](#)  
Boctor, [3](#)
- generatepdm, [4](#), [5–7](#), [10](#), [11](#), [14](#), [16](#), [18](#), [19](#),  
[21](#), [23](#), [30](#)  
get.structures, [5](#), [10](#), [23](#)
- is.flexible, [7](#), [10](#)
- maxscore\_PEM, [5](#), [8](#), [11](#), [14](#), [16](#), [18](#), [19](#), [25–27](#),  
[29](#)  
mfpp, [10](#)  
minscore\_PEM, [10](#)
- paretores, [11](#)  
percent, [10–12](#), [13](#), [21](#), [23](#)
- phase1, [10](#), [15](#), [18](#), [19](#)  
phase2, [10](#), [16](#), [17](#), [19](#)  
phase3, [10](#), [11](#), [16](#), [18](#), [18](#)  
plot, [23](#)  
plot.mfpp, [20](#)  
plot.PDM\_list (plot.mfpp), [20](#)  
plot.PDM\_matrix, [10](#)  
plot.PDM\_matrix (plot.mfpp), [20](#)  
plot.Set\_PDM\_list (plot.mfpp), [20](#)  
plot.Set\_PDM\_matrix (plot.mfpp), [20](#)  
plot.TPT (plot.mfpp), [20](#)
- summary, [21](#)  
summary.Collection\_PDM (summary.mfpp),  
[22](#)  
summary.mfpp, [22](#)  
summary.PDM\_const (summary.mfpp), [22](#)  
summary.PDM\_list (summary.mfpp), [22](#)  
summary.PDM\_matrix, [10](#)  
summary.PDM\_matrix (summary.mfpp), [22](#)  
summary.Set\_PDM\_list (summary.mfpp), [22](#)  
summary.Set\_PDM\_matrix (summary.mfpp),  
[22](#)  
summary.TPT (summary.mfpp), [22](#)
- tpc, [5](#), [9](#), [11](#), [14](#), [16](#), [18](#), [19](#), [24](#), [25–27](#), [29](#)  
tpq, [5](#), [9](#), [11](#), [14](#), [16](#), [18](#), [19](#), [25](#), [25](#), [27](#), [29](#)  
tpr, [5](#), [9](#), [11](#), [12](#), [14](#), [16](#), [18](#), [19](#), [25](#), [26](#), [27](#), [29](#)  
tpt, [5](#), [9](#), [11](#), [14](#), [16](#), [18](#), [19](#), [25–27](#), [28](#)  
truncpdm, [29](#)